2021 THIRD QUARTER RESULTS

Ended September 30, 2021



Forward Looking Statements Disclaimer

This presentation contains forward-looking statements as that term is defined in the Private Securities Litigation Reform Act of 1995. In some cases, forward-looking statements may be identified by words such as "believe," "expect," "seek," "may," "will," "intend," "should," "project," "anticipate," "plan," and similar expressions. Forward-looking statements are based on the current beliefs, expectations and assumptions of the Company's management regarding the future of the Company's business, future plans and strategies, projections, anticipated events and trends, the economy and other future conditions. Examples of forward-looking statements include guidance regarding the Company's revenue and earnings and the growth of our cloud business.

Forward looking statements are inherently subject to significant economic, competitive and other uncertainties and contingencies, many of which are beyond the control of management. The Company cautions that these statements are not guarantees of future performance, and investors should not place undue reliance on them. There are or will be important known and unknown factors and uncertainties that could cause actual results to differ materially from those expressed or implied in the forward-looking statements. These factors, include, but are not limited to, risks associated with changes in economic and business conditions, competition, successful execution of the Company's growth strategy, success and growth of the Company's cloud Software-as-a-Service business, difficulties in making additional acquisitions or effectively integrating acquired operations, products, technologies and personnel, the Company's dependency on fourth-party cloud computing platform providers, hosting facilities and service partners, rapidly changing technology, cyber security attacks or other security breaches against the Company, privacy concerns and legislation impacting the Company's business, changes in currency exchange rates and interest rates, the effects of additional tax liabilities resulting from our global operations, uncertainty related to COVID-19 and various other factors and uncertainties discussed in our filings with the U.S. Securities and Exchange Commission (the "SEC").

You are encouraged to carefully review the section entitled "Risk Factors" in our latest Annual Report on Form 20-F and our other filings with the SEC for additional information regarding these and other factors and uncertainties that could affect our future performance. The forward-looking statements contained in this presentation speak only as of the date hereof, and the Company undertakes no obligation to update or revise them, whether as a result of new information, future developments or otherwise, except as required by law.

Explanation of Non-GAAP measures

Non-GAAP financial measures are included in this press release. Non-GAAP financial measures consist of GAAP financial measures adjusted to exclude share-based compensation, amortization of acquired intangible assets, acquisition related expenses, amortization of discount on debt and loss from extinguishment of debt and the tax effect of the Non-GAAP adjustments. Business combination accounting rules require the recognition of a legal performance obligation related to a revenue arrangement of an acquired entity as a liability. The amount assigned to such liability should be based on its fair value at the date of acquisition. The Non-GAAP adjustment for a revenue arrangement is intended to reflect the full amount of such revenue. The Company believes that these Non-GAAP financial measures, used in conjunction with the corresponding GAAP measures, provide investors with useful supplemental information about the financial performance of our business. We believe Non-GAAP financial measures are useful to investors as a measure of the ongoing performance of our business. Our management regularly uses our supplemental Non-GAAP financial measures internally to understand, manage and evaluate our business and to make financial, strategic and operating decisions. These Non-GAAP measures are among the primary factors management uses in planning for and forecasting future periods. Our Non-GAAP financial measures are not meant to be considered in isolation or as a substitute for comparable GAAP measures and should be read only in conjunction with our consolidated financial statements prepared in accordance with GAAP. These Non-GAAP financial measures may differ materially from the Non-GAAP financial measures used by other companies. Reconciliation between results on a GAAP and Non-GAAP basis is provided in a table immediately following the Consolidated Statements of Income. The Company provides guidance only on a Non-GAAP basis. A reconciliation of guidance from a GAAP to Non-GAAP basis is not available due to the unpredictability and uncertainty associated with future events that would be reported in GAAP results and would require adjustments between GAAP and Non-GAAP financial measures, including the impact of future possible business acquisitions. Accordingly, a reconciliation of the guidance based on Non-GAAP financial measures to corresponding GAAP financial measures for future periods is not available without unreasonable effort.

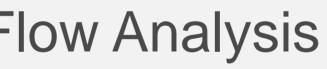
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Q3 2021 Highlights

Income Statement

Balance Sheet and Cash Flow Analysis

Outlook

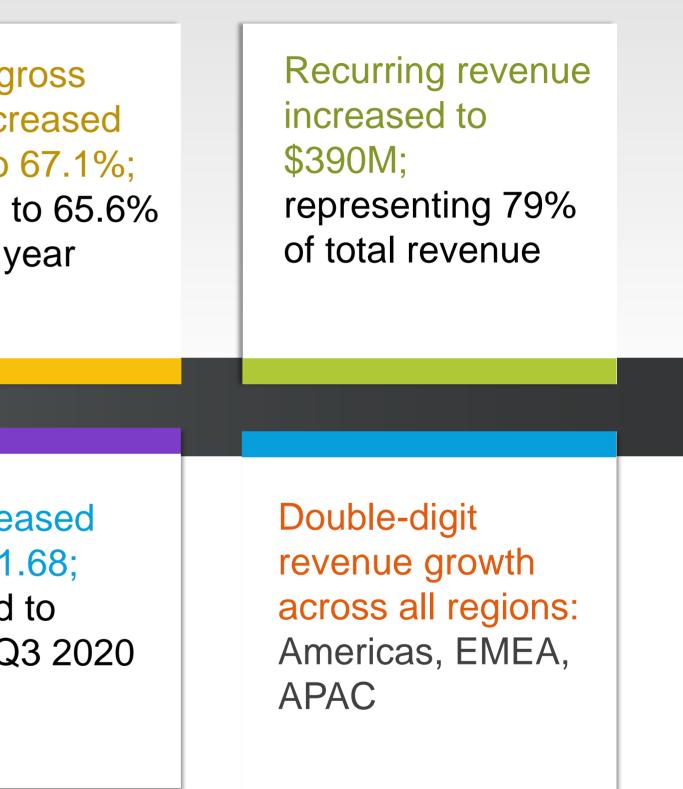




Q3 2021 Highlights (Non-GAAP)

Total revenue increased 20% to \$494M; compared to Q3 2020	Cloud revenue increased 29% compared to Q3 2020; representing 53% of total revenue		Q3 cloud g margin incr 154 bps to compared t in Q3 last y
Gross margin increased to 72.3%; compared to 71.0% in Q3 2020, an increase of 129 bps	Operating cash flow increased to \$103.5M; an increase of 4% compared to Q3 last year		EPS increation 19% to \$1 compared \$1.41 in Q

* All numbers presented are Non-GAAP





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Q3 2021 Highlights

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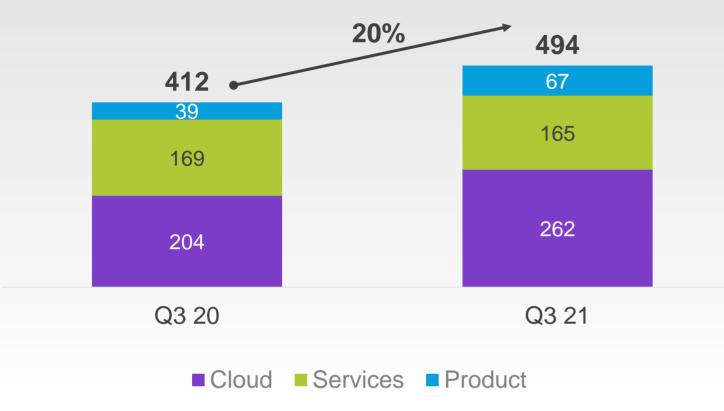
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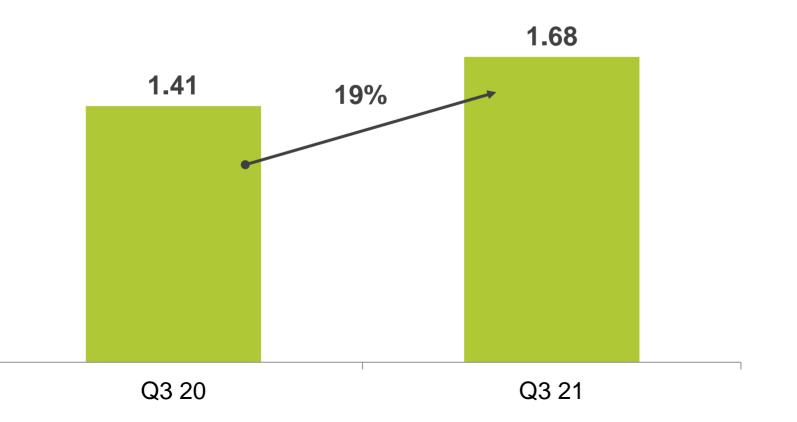
Solid Growth and Execution

REVENUES (Non-GAAP, \$M)



- revenue growth
- revenue in Q3
- revenue for Q3

EARNINGS PER SHARE (Non-GAAP, \$)



• Significant growth in total revenue driven by growth in cloud and product revenue in Q3

• Third consecutive quarter of accelerated total

• Cloud revenue of \$262M represented 53% of total

• Recurring revenue accounted for 79% of total

• Strong growth in Q3 EPS due to strong total revenue growth and expanded cloud gross margin



GAAP and Non-GAAP Income Statement (USD in thousands except EPS)

NICE LTD. AND SUBSIDIARIES RECONCILIATION OF GAAP TO NON-GAAP RESULTS

U.S. dollars in thousands (except per share amounts)

	Quarter ende Sep 30,		o date o 30,
	2021 2	2020 2021	2020
GAAP revenues	\$ 490,404 \$ 4	\$ 1,401,456	\$ 1,213,435
Valuation adjustment on acquired deferred cloud revenue	3,996	2,458 8,593	5,187
Valuation adjustment on acquired deferred services revenue	9	81 175	81
Non-GAAP revenues	<u>\$ 494,409</u> <u>\$ 4</u>	<u>\$ 1,410,224</u>	\$ 1,218,703
GAAP cost of revenue	\$ 160,843 \$ 1	40,079 \$ 459,212	\$ 415,897
Amortization of acquired intangible assets on cost of cloud	· · ·	16,800) (53,220)	(48,422)
Amortization of acquired intangible assets on cost of services	(1,107)	(322) (3,558)	(3,341)
Amortization of acquired intangible assets on cost of product	(283)	(1,135) (853)	(3,394)
Valuation adjustment on acquired deferred cost of cloud	25	200 76	737
Cost of cloud revenue adjustment (1)	(2,117)	(809) (5,287)	(2,601)
Cost of services revenue adjustment (1)	(2,835)	(1,677) (6,916)	(4,957)
Cost of product revenue adjustment (1)	(159)	(69) (410)	(205)
Non-GAAP cost of revenue	<u>\$ 136,874</u> <u>\$ 1</u>	19,467 \$ 389,044	\$ 353,714
GAAP gross profit	\$ 329,561 \$ 2	269,748 \$ 942,244	\$ 797,538
Gross profit adjustments	27,974	23,151 78,936	67,451
Non-GAAP gross profit	\$ 357,535 \$ 2	\$ 1,021,180	\$ 864,989
GAAP operating expenses	\$ 265,392 \$ 2	207,790 \$ 747,624	\$ 620,614
Research and development (1)		(2,565) (15,241)	(7,553)
Sales and marketing (1,2)		(5,561) (27,526)	(19,623)
General and administrative (1,2)		14,065) (51,373)	(38,239)
Amortization of acquired intangible assets	(11,109)	(9,496) (30,769)	(28,951)
Valuation adjustment on acquired deferred commission	53	35 161	106
Non-GAAP operating expenses		\$ 622,876	\$ 526,354

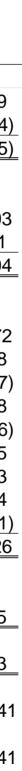


GAAP and Non-GAAP Income Statement (cont.)

NICE LTD. AND SUBSIDIARIES **RECONCILIATION OF GAAP TO NON-GAAP RESULTS** (continued)

U.S. dollars in thousands (except per share amounts)

		Quarte Ser	er end o 30,	ded		Year to date Sep 30,				
		2021		2020		2021		2020		
GAAP financial and other expense, net	\$	3,138	\$	1,032	\$	15,594	\$	2,259		
Amortization of discount and loss of extinguishment on debt		(4,469)		(3,070)		(19,406)		(7,944)		
Non-GAAP financial and other income, net	\$	(1,331)	\$	(2,038)	\$	(3,812)	\$	(5,685)		
GAAP taxes on income	\$	13,803	\$	10,273	\$	35,186	\$	33,293		
Tax adjustments re non-GAAP adjustments		14,916		14,911		47,259		39,701		
Non-GAAP taxes on income	\$	28,719	\$	25,184	\$	82,445	\$	72,994		
GAAP net income	\$	47,228	\$	50,653	\$	143,840	\$	141,372		
Valuation adjustment on acquired deferred revenue	Ŧ	4,005	Ŧ	2,539	Ŧ	8,768	Ŧ	5,268		
Valuation adjustment on acquired deferred cost of cloud revenue		(25)		(200)		(76)		(737)		
Amortization of acquired intangible assets		29,992		27,753		88,400		84,108		
Valuation adjustment on acquired deferred commission		(53)		(35)		(161)		(106)		
Share-based compensation (1)		40,934		22,404		103,891		69,255		
Acquisition related expenses (2)		955		2,342		2,862		3,923		
Amortization of discount and loss of extinguishment on debt		4,469		3,070		19,406		7,944		
Tax adjustments re non-GAAP adjustments		(14,916)		(14,911)		(47,259)		(39,701)		
Non-GAAP net income	\$	112,589	<u></u>	93,615	\$	319,671	\$	271,326		
GAAP diluted earnings per share	\$	0.70	\$	0.76	\$	2.15	\$	2.15		
Non-GAAP diluted earnings per share	\$	1.68	\$	1.41	\$	4.79	\$	4.13		
Shares used in computing GAAP diluted earnings per share		67,101		66,253		66,779		65,741		
Shares used in computing non-GAAP diluted earnings per share		67,101		66,253		66,779		65,741		



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GAAP and Non-GAAP Income Statement (cont.)

NICE LTD. AND SUBSIDIARIES RECONCILIATION OF GAAP TO NON-GAAP RESULTS (continued)

U.S. dollars in thousands

(1) Share-based Compensation

	Quarte Sep	er end o 30,	led	Year t Sep	to da o 30,	te
	 2021		2020	 2021		2020
Cost of cloud revenue	\$ 2,117	\$	809	\$ 5,287	\$	2,601
Cost of services revenue	2,835		1,677	6,916		4,957
Cost of product revenue	159		69	410		205
Research and development	7,073		2,565	15,241		7,553
Sales and marketing	9,707		5,519	27,526		19,493
General and administrative	 19,043		11,765	 48,511		34,446
	\$ 40,934	\$	22,404	\$ 103,891	\$	69,255

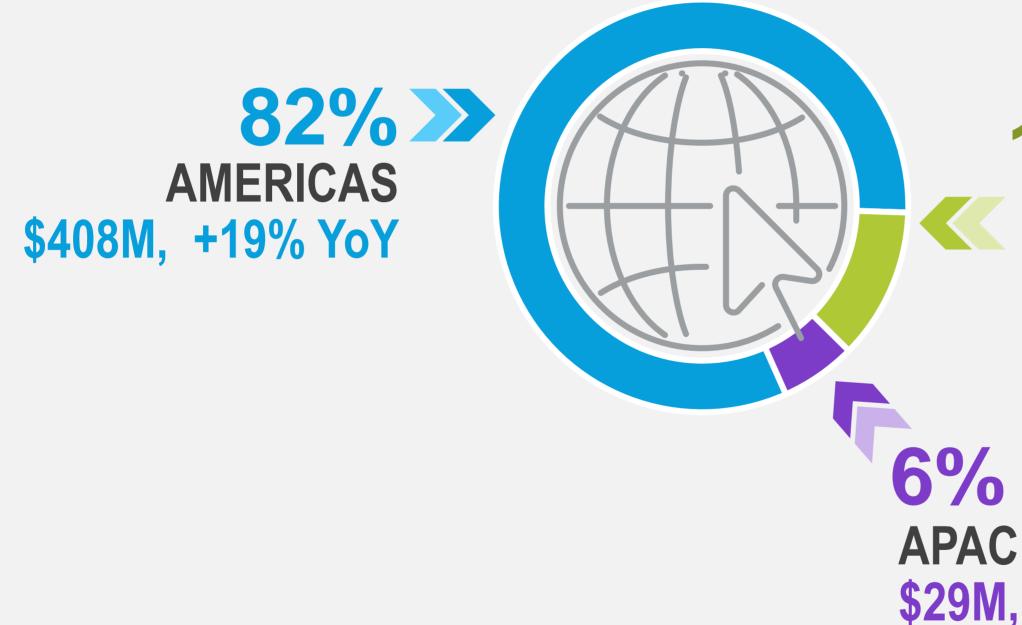
(2) Acquisition related expenses

			ed				e
2	021		2020		2021		2020
\$	-	\$	42	\$	-	\$	130
\$	<u>955</u> 955	\$	<u>2,300</u> 2,342	\$,	\$	<u>3,793</u> 3,923
	\$	Sep 2021 \$ - 955	Sep 30, 2021 \$ - \$ 955	2021 2020 \$ - \$ 42 955 2,300	Sep 30,	Sep 30, Sep 30, 2021 2020 2021 \$ - \$ 42 \$ - 955 2,300 2,862	Sep 30, Sep 30, 2021 2020 2021 \$ - \$ 42 \$ - \$ 955 2,300 2,862





Q3 2021 Revenue Breakdown by Region (Non-GAAP)





6% APAC \$29M, +14% YoY



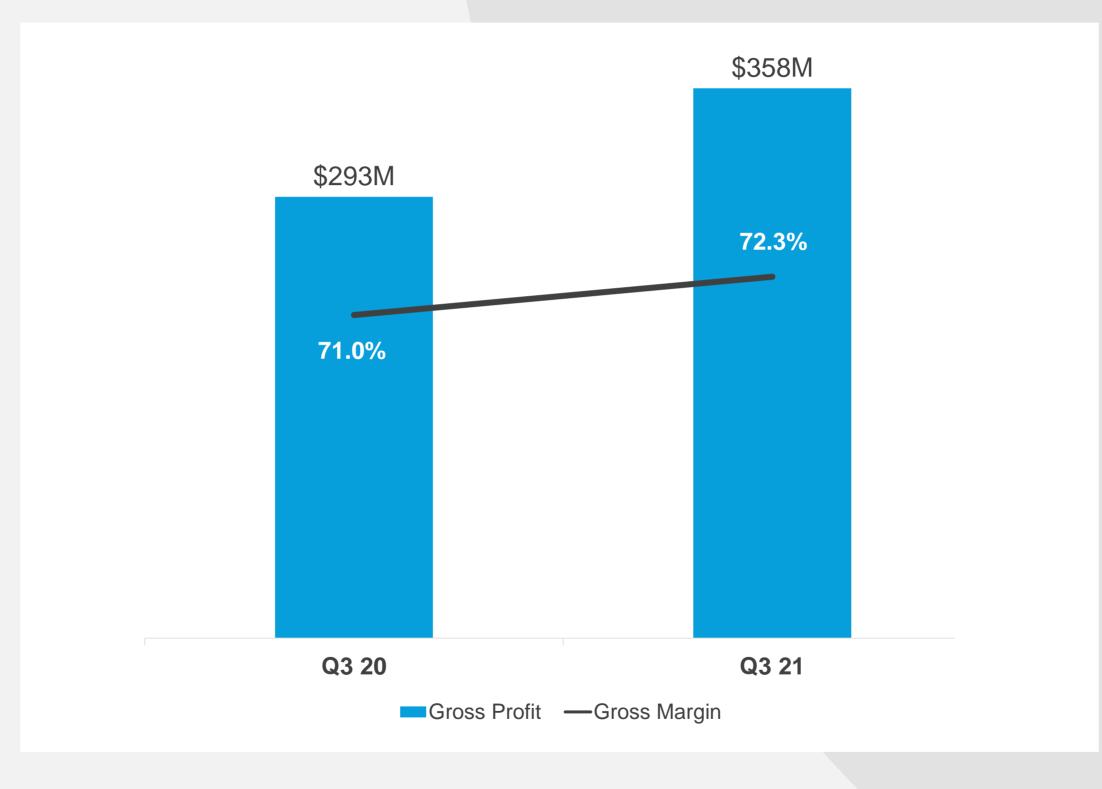
Q3 2021 Revenue Breakdown by Business Unit (Non-GAAP)



FINANCIAL CRIME & COMPLIANCE \$91M, +21% YoY

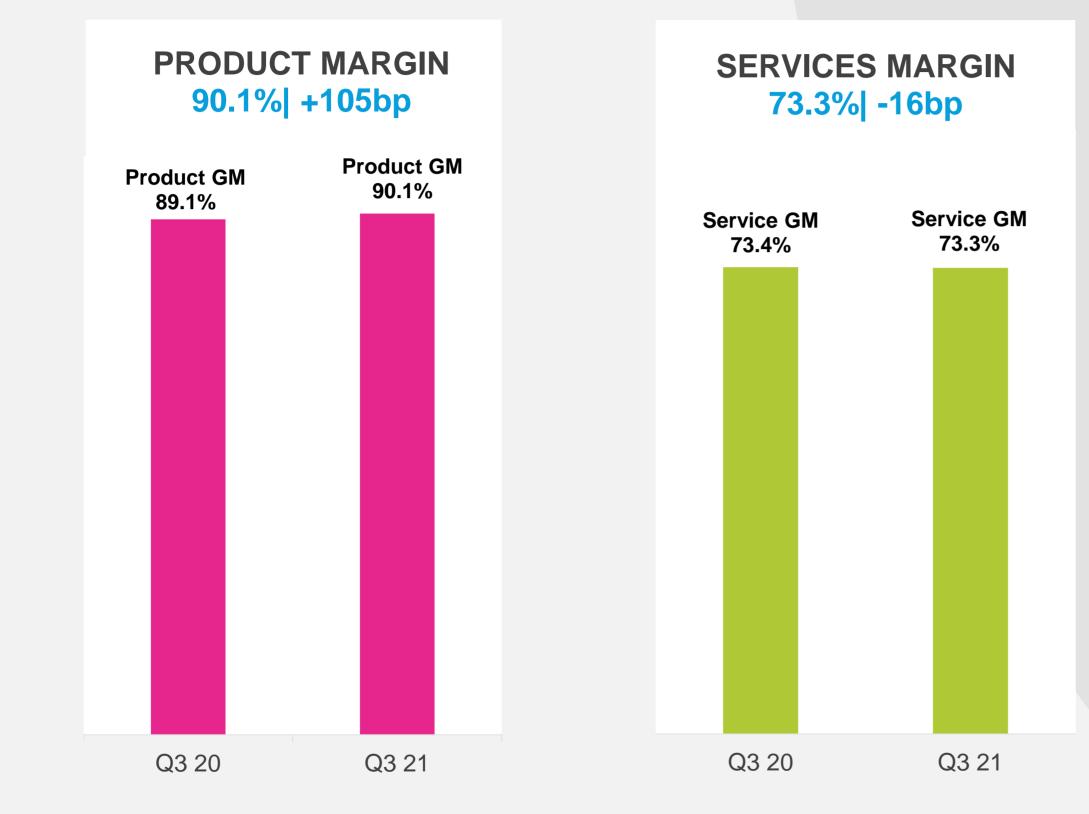


Gross Profit and Gross Margin Q3 2021 (Non-GAAP)



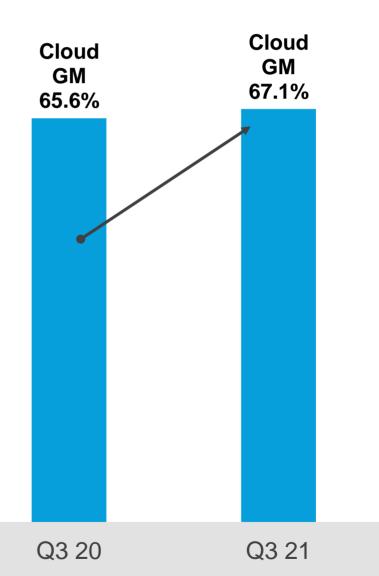
• Gross profit growth of 22% driven primarily from expanding cloud business and strong product growth

Gross Margin Q3 2021 (Non-GAAP)

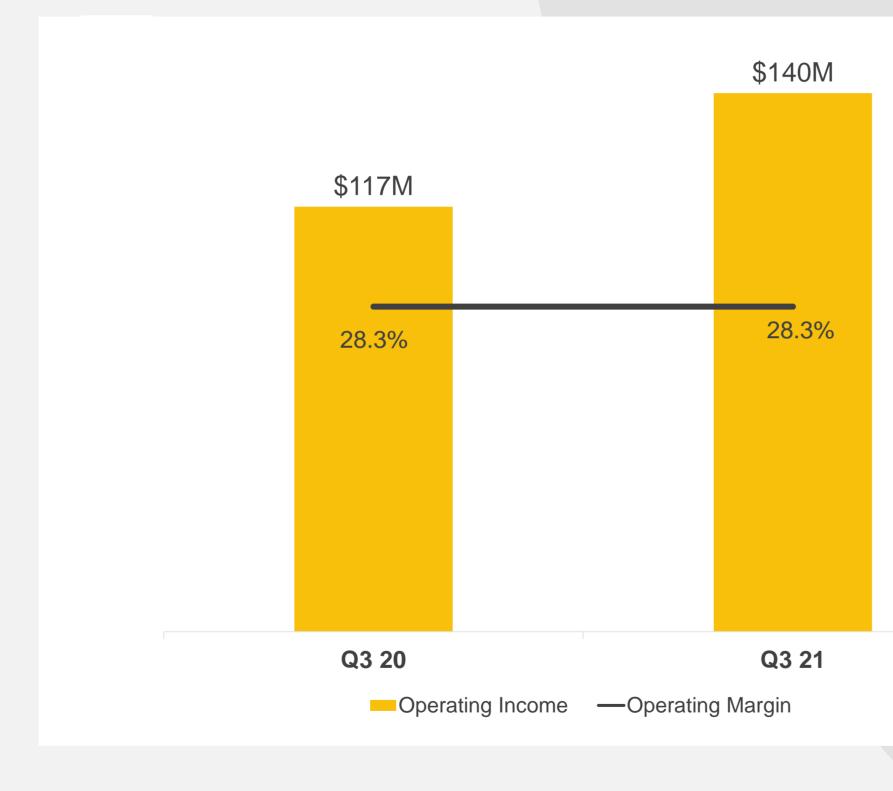


Cloud gross margin increased as a result of increased scale in the cloud business

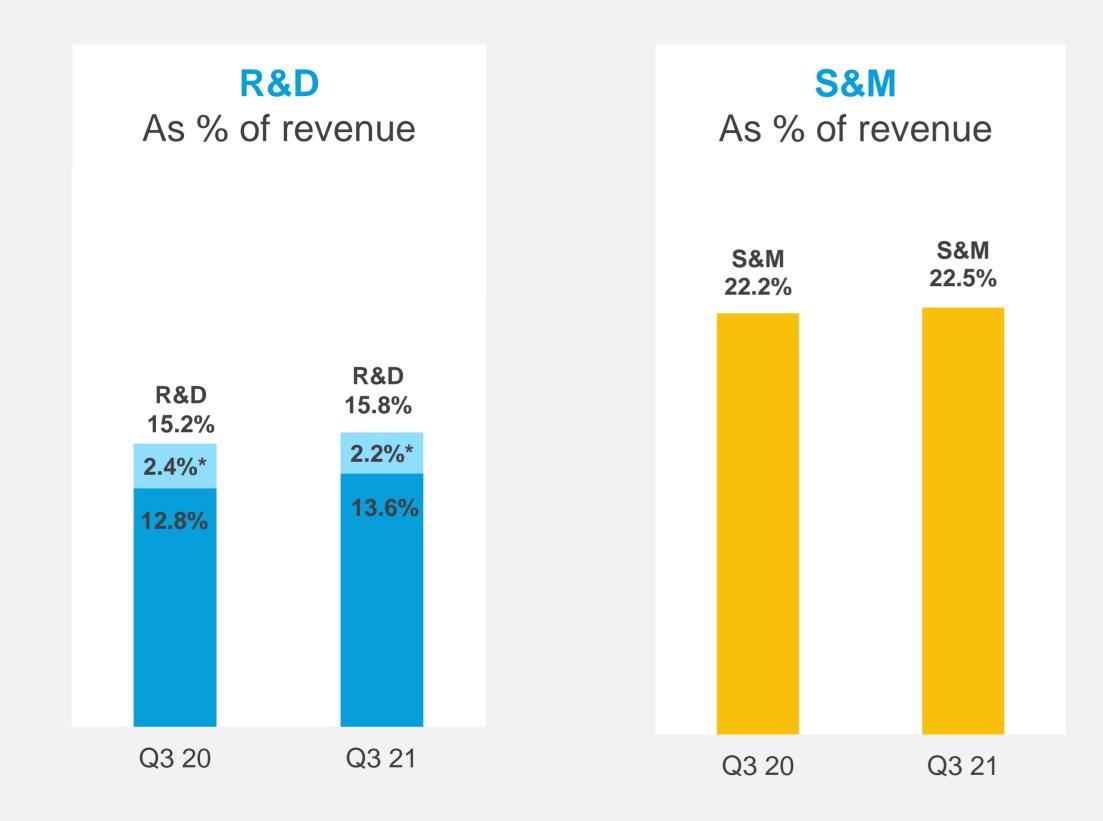
CLOUD MARGIN 67.1% +154bp



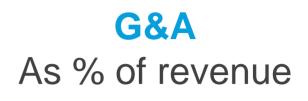
Operating Income and Operating Margin Q3 2021 (Non-GAAP)

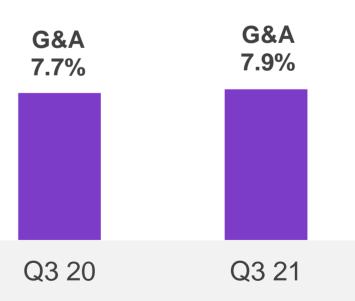


Cost Ratios Q3 2021 (Non-GAAP)



* R&D capitalization







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Condensed Consolidated Balance Sheet (USD in thousands)

	Sep 30, 2021 Unaudited	December 31, 2020 Audited
ASSETS		
CURRENT ASSETS:		
Cash and cash equivalents	\$ 397,696	\$ 442,267
Short-term investments	1,057,790	1,021,613
Trade receivables	355,136	303,100
Prepaid expenses and other current assets	170,513	175,340
Total current assets	1,981,135	1,942,320
LONG-TERM ASSETS:		
Property and equipment, net	147,263	137,785
Deferred tax assets	41,799	32,735
Other intangible assets, net	326,861	366,003
Operating lease right-of-use assets	87,800	97,162
Goodwill	1,597,411	1,503,252
Other long-term assets	191,147	153,660
Total long-term assets	2,392,281	2,290,597
TOTAL ASSETS	\$ 4,373,416	\$ 4,232,917
LIABILITIES AND SHAREHOLDERS' EQUITY		
CURRENT LIABILITIES:		
Trade payables	\$ 27,053	\$ 33,132
Deferred revenues and advances from customers	326,673	311,851
Current maturities of operating leases	20,371	22,412
Debt	180,071	259,881
Accrued expenses and other liabilities	446,614	417,174
Total current liabilities	1,000,782	1,044,450
LONG-TERM LIABILITIES:		
Deferred revenues and advances from customers	66,847	36,295
Operating leases	82,716	92,262
Deferred tax liabilities	6,960	32,109
Debt	427,271	421,337
Other long-term liabilities	17,504	17,980
Total long-term liabilities	601,298	599,983
SHAREHOLDERS' EQUITY		
Nice Ltd's equity	2,747,802	2,563,910
Non-controlling interests	23,534	24,574
Total shareholders' equity	2,771,336	2,588,484
TOTAL LIABILITIES AND SHAREHOLDERS' EQUITY	<u>\$ 4,373,416</u>	\$ 4,232,917



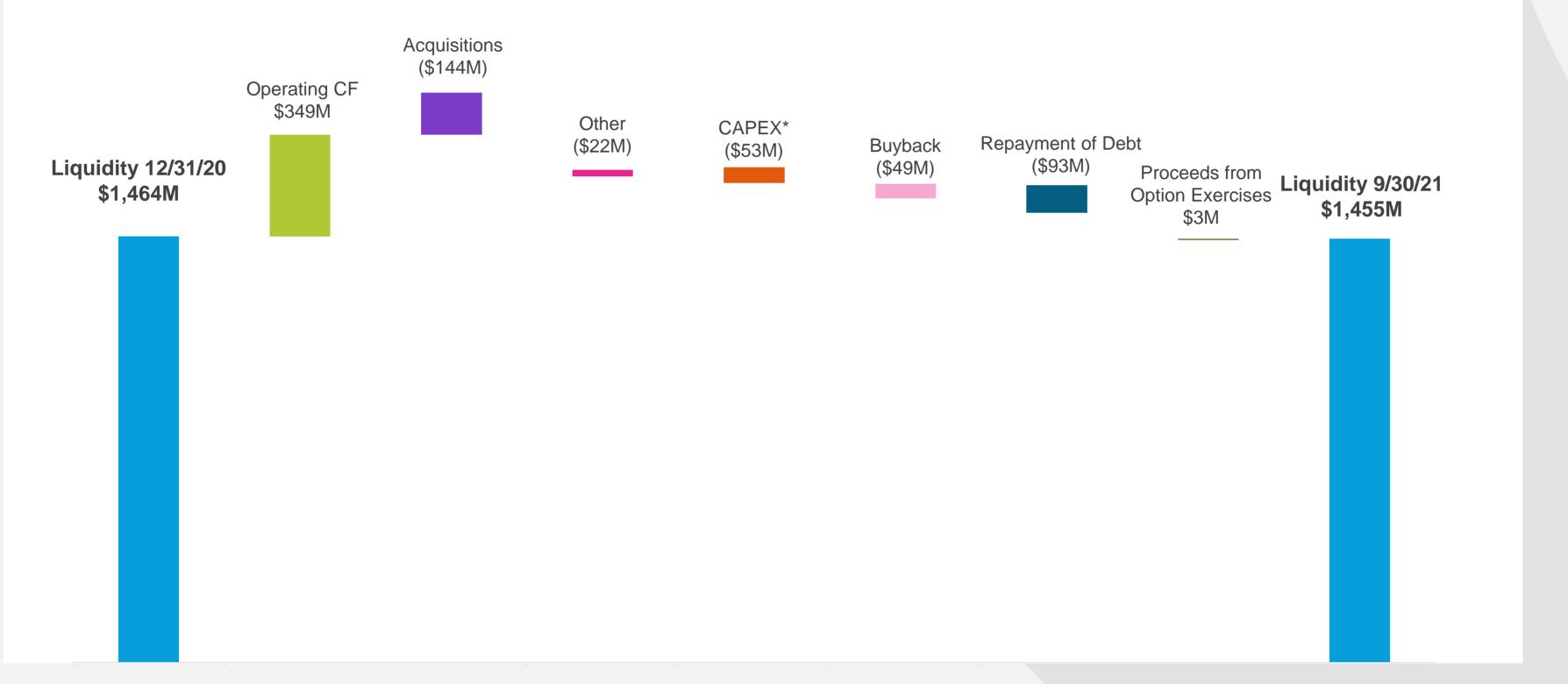
Cash Flow From Operations

\$M	Q3 21	Q3 20	% ∆	9M 21	9M 20	% ∆
Cash flow from operations	103.5	99.0	4%	349.2	313.4	11%
- Capital expenditure	8.2	4.2	94%	21.1	21.7	(3%)
- Capitalization of software development	10.7	9.6	12%	32.0	28.8	11%
Cash flow from operations after capex & software capitalization	84.6	85.2	-1%	296.1	263.0	13%
Cash flow from operation after capex and software capitalization as % of non-GAAP revenue	17%	21%	(4pp)	21%	22%	(1pp)
Cash conversion rate *	0.75	0.91	(16%)	0.9	1.0	(4%)
Days sales outstanding (DSO)	69	64	8%	69	64	8%

* Cash Conversion Rate = (Cash Flow from Operations after CAPEX and software capitalization / Non-GAAP Net Income)



Cash Movement and Liquidity (USD in millions) September 30, 2021



* CAPEX movement includes R&D capitalization

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Outlook* (Non-GAAP)

	FY 2021
Revenue (\$M)	1,899 - 1,909
EPS (\$)	6.43 – 6.53

The outlook is provided as of November 11, 2021. There is no guarantee that the Company will change or update these figures in this presentation should a need arise in the future to update the outlook. This is in addition to the forward-looking statements disclaimer at the beginning of the presentation.



Thank You



